CEMİL CÖMERT, SMMM (CPA)

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FINANCE • AUDIT • PLANNING • STRATEGY | CFO / FINANCE DIRECTOR / VP OF FINANCE

EXECUTIVE SUMMARY

Data-driven and visionary finance executive with over 20 years of experience spanning financial services, oil & gas, healthcare, and tourism sectors. Proven track record in aligning financial strategies with corporate objectives, cost optimization, profitability enhancement, and business process restructuring. A “Next-Generation / Technology-Driven” CFO expert in digitizing and automating operational and financial processes through BI/AI integrations, ERP implementations, and RPA transformations while establishing robust control and performance management systems. Demonstrated success in independent audit, tax, regulatory compliance, and control functions. A transformative leader skilled in stakeholder and cross-functional team management, balancing process efficiency with bottom-line results to drive sustainable growth.

CORE COMPETENCIES & EXPERTISE

- **Strategic Management:** FP&A, Financial Modeling, Feasibility Studies, Strategic Planning, OKR-KPI Management.
- **Finance & Accounting:** Asset-Liability Management (ALM), Liquidity & Working Capital Management, Strategic Budgeting, Funding, Risk Management, CPA (Turkey), General/Management/Cost Accounting, GAAP, IFRS, Tax Compliance, Multi-Layered Reporting.
- **Financial Technology:** Data Warehouse Architecture, T-SQL, DAX, M Language, BI/AI/RPA Finance & Operations Automation, End-to-End ERP Project Leadership, GİB (Turkish Revenue Administration) E-Transformation Processes (e-Defter/e-Ledger, e-Fatura/e-Invoice, e-Arşiv/e-Archive, e-İrsaliye/e-Waybill) and Integrator Management.
- **Audit & Compliance:** Internal Audit, Internal Control Systems (COSO Framework), Regulatory Compliance.
- **Operational Finance:** Procurement & Supply Chain Management (PSCM), Contract Management, Facility Management.
- **Financial Institutions:** Credit Rating, Project Finance, Loan Allocation, Pricing & Monitoring, Financial Controlling, Auditing & Inspections, Off-Shore Banking Founding & Operations, Treasury & Fund Management.

PROFESSIONAL EXPERIENCE

Dane Sultan Corporate Solutions & Consultancy Ltd. Co. — Ankara, Türkiye | 2026

Co-Founder & Managing Partner

- A technology-driven finance venture that gathers and validates data from ERP and multiple data sources and develops DWH/BI/AI/RPA-based analysis, reporting, planning, audit, control and performance management solutions.

Güven Healthcare Group — Ankara | Aug 2023 – Feb 2026

Financial & Strategic Planning and Reporting Director

- Built the department from the ground up, establishing a corporate, data-driven financial governance model and strategic budgeting process. Streamlined financial and operational data flows across various organizational hierarchies, enabling data-backed executive decision-making.
- With zero external software licensing costs, engineered and deployed real-time financial KPI infrastructures utilizing SQL, BI, and AI tools.
- Developed a custom BI data model driving dynamic revenue/expense optimization, providing multi-dimensional cost, contribution margin, break-even, and profitability analysis by physician, department, service, and location.

- Established an integrated performance and planning system for physicians, departments, services, and patients; quantified realistic revenue targets year-round, directly contributing to a 5% average annual growth in outpatient visits, a milestone unseen in the hospital's prior 10 years.
- Consolidated fragmented ERP, Hospital Information Management System (HIMS), and unstructured data files into a single, cohesive data warehouse; provided strategic financial advisory to the Executive Committee and Board of Directors, fostering seamless data-driven communication across operations, sales, procurement, and finance.
- Spearheaded cross-functional process improvement and innovation initiatives across the group.

BOTAŞ International — Turkey (Operator of the Baku-Tbilisi-Ceyhan (BTC) Crude Oil Pipeline) — Adana & Ankara | Mar 2017 – Aug 2023

Finance, Accounting, Budget and Reporting Coordinator / Procurement, Contracts and Warehouses Coordinator

- Led a comprehensive financial transformation that successfully increased the EBITDA margin from 28% to 72%.
- Formulated and executed treasury and fund management strategies that grew the average monthly cash surplus from $1.2m to $13.2m.
- Directed the end-to-end corporate ERP transformation and structured a digital internal control system fully aligned with COSO standards.
- Designed and implemented a hybrid budgeting and control framework (operational, accrual, and cash-based; annual and zero-based), systematically eliminating redundant cash outflows.
- Digitized all Procurement and Supply Chain Management (PSCM) and tendering processes within the ERP environment, minimizing operational risks.

Saudi NCB – Türkiye Finans — Bahrain | Nov 2014 – Jun 2016

MLRO / Compliance & Financial Control Manager / Project Manager (Overseas Branch)

- Executed the end-to-end establishment, licensing, and registration of the Islamic finance off-shore branch, bringing it to full operational readiness.
- Structured the anti-money laundering (AML) and KYC compliance frameworks, receiving official clearance from the Central Bank of Bahrain (CBB) as the branch's inaugural Compliance Officer and Money Laundering Reporting Officer (MLRO).

VakıfBank — Bahrain | Apr 2011 – Nov 2014

Regulatory Compliance, Risk & Financial Control Manager

- Collaborated with IT divisions to successfully lead the centralization project of structured project finance loans through the Bahrain branch.
- Engineered automated internal control points within credit and treasury back-office operations to maximize process efficiency.
- Established robust AML/KYC workflows and served as the Central Bank of Bahrain-approved Compliance Officer and MLRO.

VakıfBank — Turkey | Jan 2007 – Apr 2011

Inspector / Internal Auditor

- Conducted multi-disciplinary audits, investigations, and risk assessment assignments across numerous retail branches, headquarters departments, and subsidiaries.
- Contributed to the strategic setup and launch of the internal audit data warehouse and automated risk detection systems.
- Participated actively in the restructuring, reorganization, and establishment of credit monitoring units, branch networks, and newly acquired subsidiaries.

ZiraatBank — Turkey | Feb 2005 – Jan 2007

Financial Analyst & Commercial Credits Specialist

- Managed the credit rating, financial analysis, and risk assessment workflows for commercial, corporate, and structured project finance loan requests.

CERTIFICATIONS & LICENSES

- SMMM / CPA (Certified Public Accountant) — TÜRMOB, Turkey (2021)
- FMVA® (Financial Modeling & Valuation Analyst) — Corporate Finance Institute (CFI) (2019)
- CertIFRS (Certificate in International Financial Reporting) — ACCA (2015)
- CIFE™ (Certified Islamic Finance Executive) — ETHICA Institute, Dubai (2014)
- Credit Rating Expertise License — Capital Markets Board (SPK) of Turkey (2006)
- Advanced Capital Markets Activities License — Capital Markets Board (SPK) of Turkey (2005)

EDUCATION & DIPLOMAS

- MBA in Strategic Management — İstanbul Bilgi University (2017)
- International Diploma in Governance, Risk & Compliance (GRC) — International Compliance Association (ICA) & University of Manchester / Bahrain BIBF (2014)
- ADIF (Advanced Diploma in Islamic Finance) — Bahrain Institute of Banking and Finance (BIBF) (2013)
- Postgraduate Diploma — Ziraat Bank Banking School (2004)
- Bachelor of Science in Economics — Gazi University (2003)